

Fiscal Year ending March 2017 Interim Results Briefing (Apr. 1 – Sept. 30 / 2016)

October 31, 2016



FY2017 Interim Results (Apr.1 – Sep.30/2016)

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Plan for FY2017

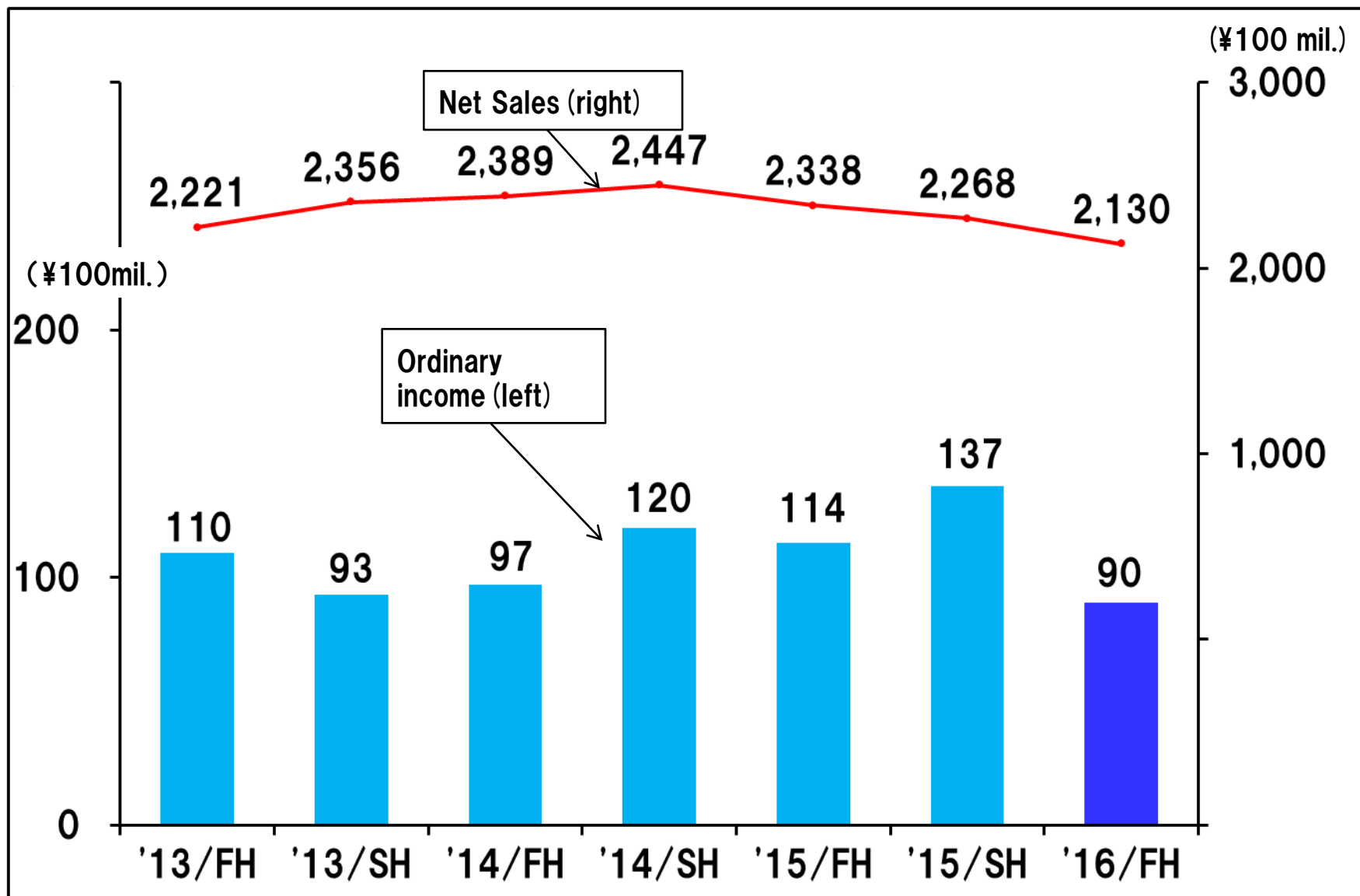
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FY2017 Interim Results

(Apr.1 – Sep.30/2016)

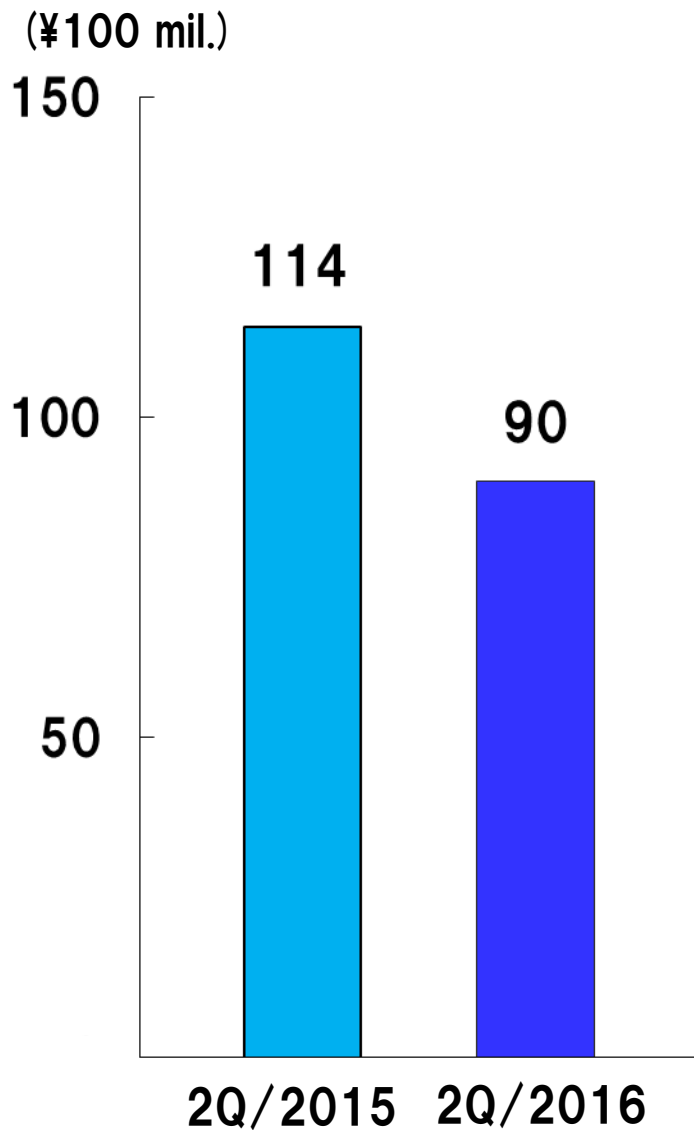
Changes in Net Sales & Ordinary Income (Interim)



4-9/2016 Changes in Ordinary Income (y/y)



(¥100 mil.)



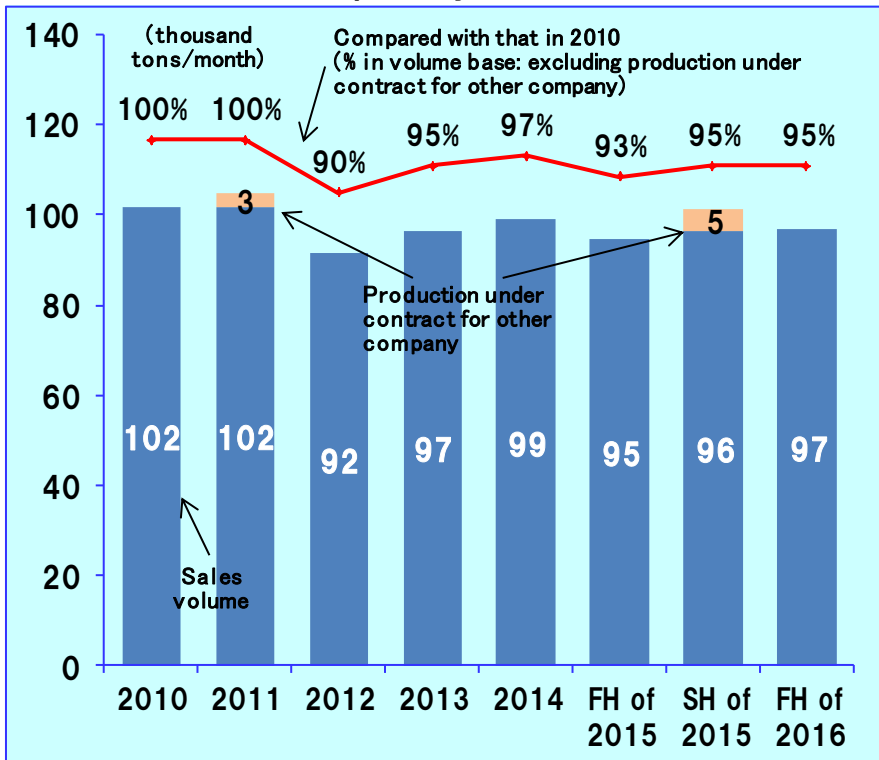
2Q/2015 Ordinary Income		
Changes (y/y)	Operating Income / Loss	Fuel price
		Sales volume
		Sales price
		Sales mix
		Variable cost
		Fixed cost
		Subtotal
	Non-Operating income	
2Q/2016 Ordinary Income		

114	
	+138
-3	
-112	
-24	
	+7
-18	
-157	+145
-12	
90 (-24)	

Specialty steel

<Demand environment>

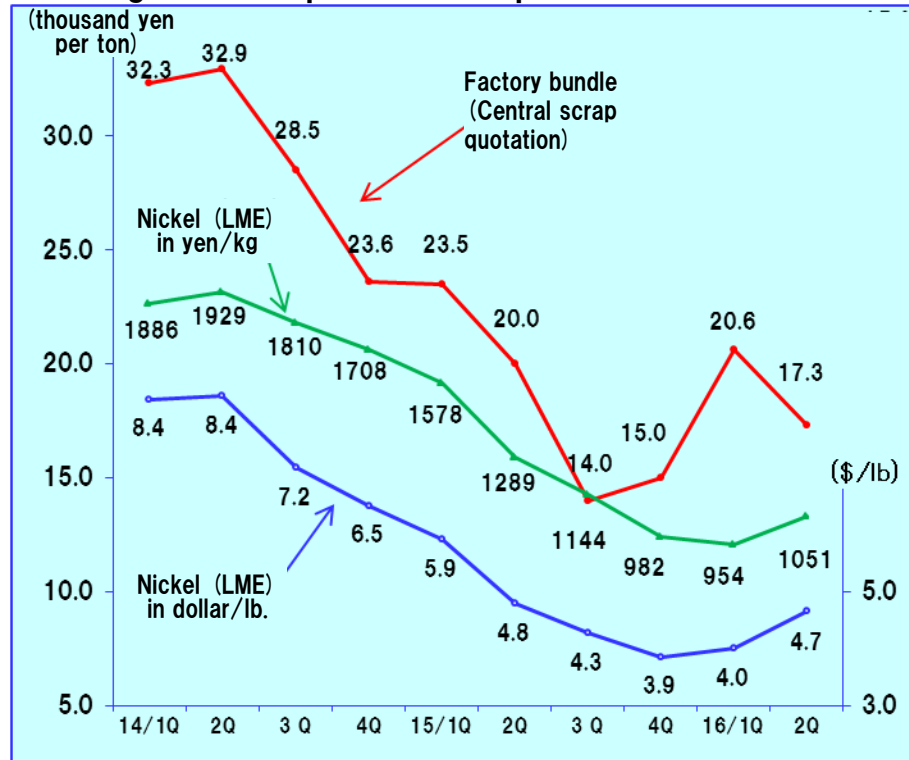
Sales volume of our specialty steel (non-consolidated)



- Sales volume increased slightly in the first half of 2016 following a moderate trend toward recovery, including some recovered demand related to automobiles

<Market condition of raw material>

Changes in scrap and nickel prices



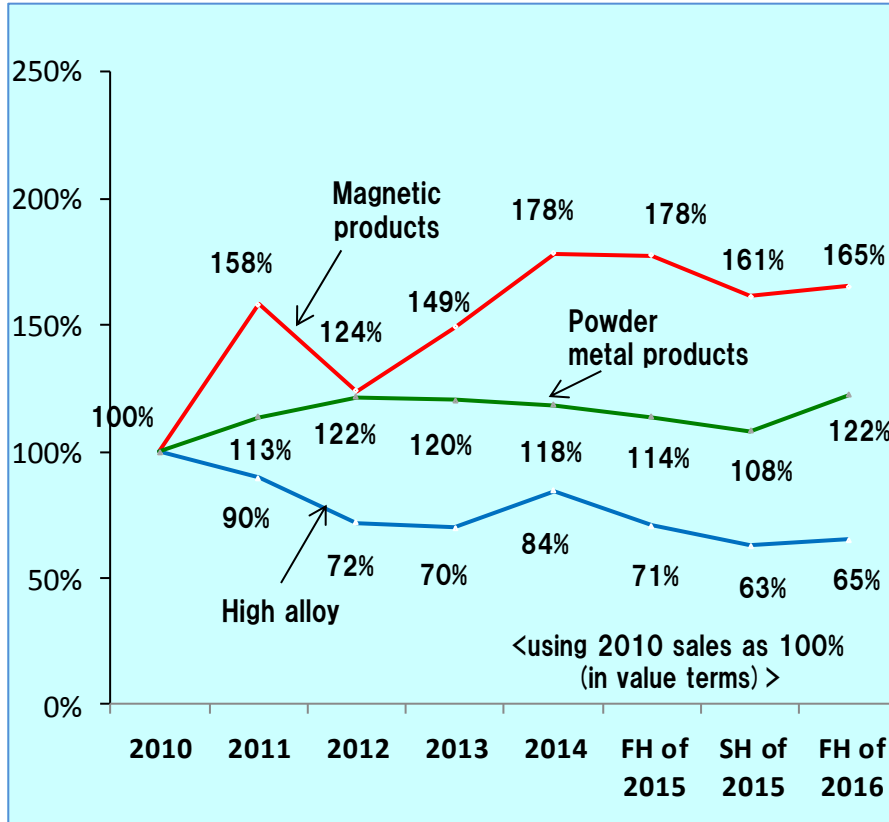
- Scrap: At present the price remains low due to weak overseas demand.
- Nickel: Price is tending to be higher due to reduced supply.

Overview of our major products in 2016 ②



High Performance Materials and Magnetic Materials

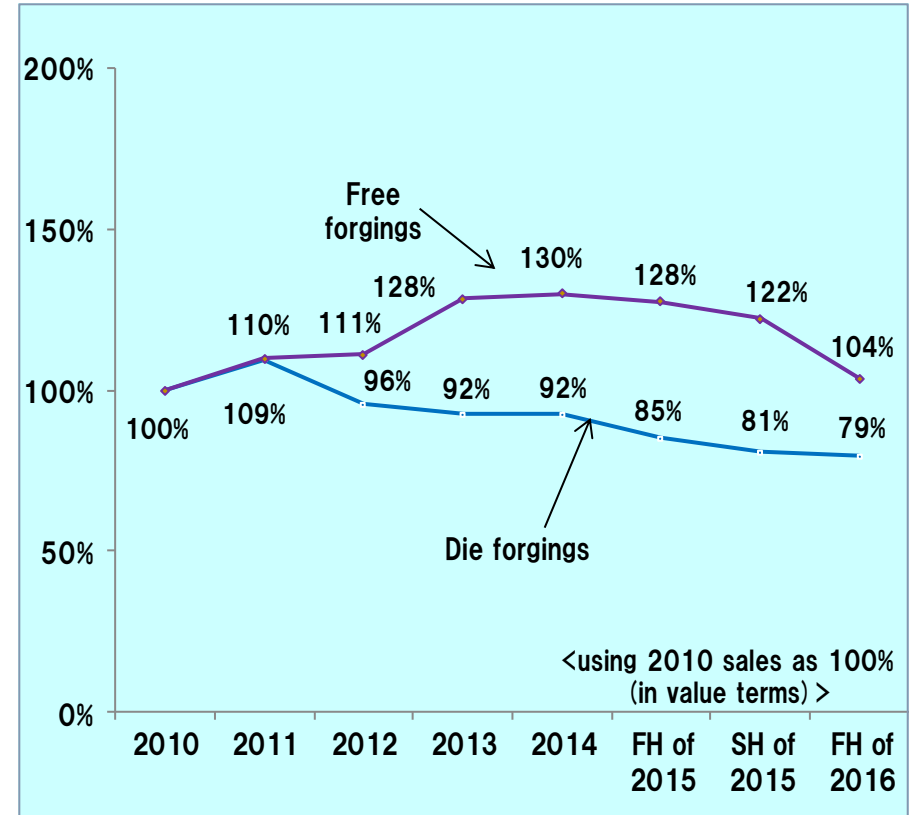
< High alloy/Magnetic/Powder metal business >



- Magnetic products: Sales for automotive parts (for EPS, etc.) remained strong.
- Powder metals : Demand for automobiles remained solid.
- High alloy: Sales in the field of automotive applications, etc. started to turn upward.

Parts for Automobile and Industrial Equipment

< Die forging/Free forging >



- Free forgings: Aircraft-related demand continued to be strong, but oil drilling-related demand flagged.
- Die forgings: Demand for trucks in ASEAN remained at lower levels.

4-9/2016 Net Sales & Operating Income by Segment

(¥100 mil.)

		4-9/2015 Results (A)	4-9/2016 Results (B)	y/y basis (B) - (A)
Specialty Steel	Net Sales	859	787	-72
	Operating Income	21	26	5
High Performance Materials & Magnetic Materials	Net Sales	807	711	-96
	Operating Income	63	75	12
Parts for Automobile & Industrial Equipment	Net Sales	494	467	-27
	Operating Income	8	▲ 16	-24
Engineering	Net Sales	132	115	-17
	Operating Income	10	3	-7
Trading & Service	Net Sales	46	50	4
	Operating Income	6	8	2
Total	Net Sales	2,338	2,130	-208
	Operating Income	108	96	-12

Former Net Sales of
Specialty steel

volume
(tons)

568 thou.t

581 thou.t

13 thou.t

4-9/2016 Changes in Operating Income of Major Segments (y/y) 

(¥100 mil.)

Segment			Specialty Steel	High Performance Materials & Magnetic Materials	Parts for Automobile & Industrial Equipment	Engineering
4-9/2015 Ordinary Income			21	63	8	10
Changes (y/y)	Operating Income / Loss	Fuel price	+74	+54	+10	
		Sales volume	+5	+3	-11	
		Sales price	-60	-48	-4	
		Sales mix	-13	+4	-10	-7
		Variable cost	+4	+5	-2	
		Fixed cost	-5	-6	-7	
		Subtotal	-78	+66	+10	-7
		4-9/2016 Ordinary Income			26 (+5)	75 (+12)

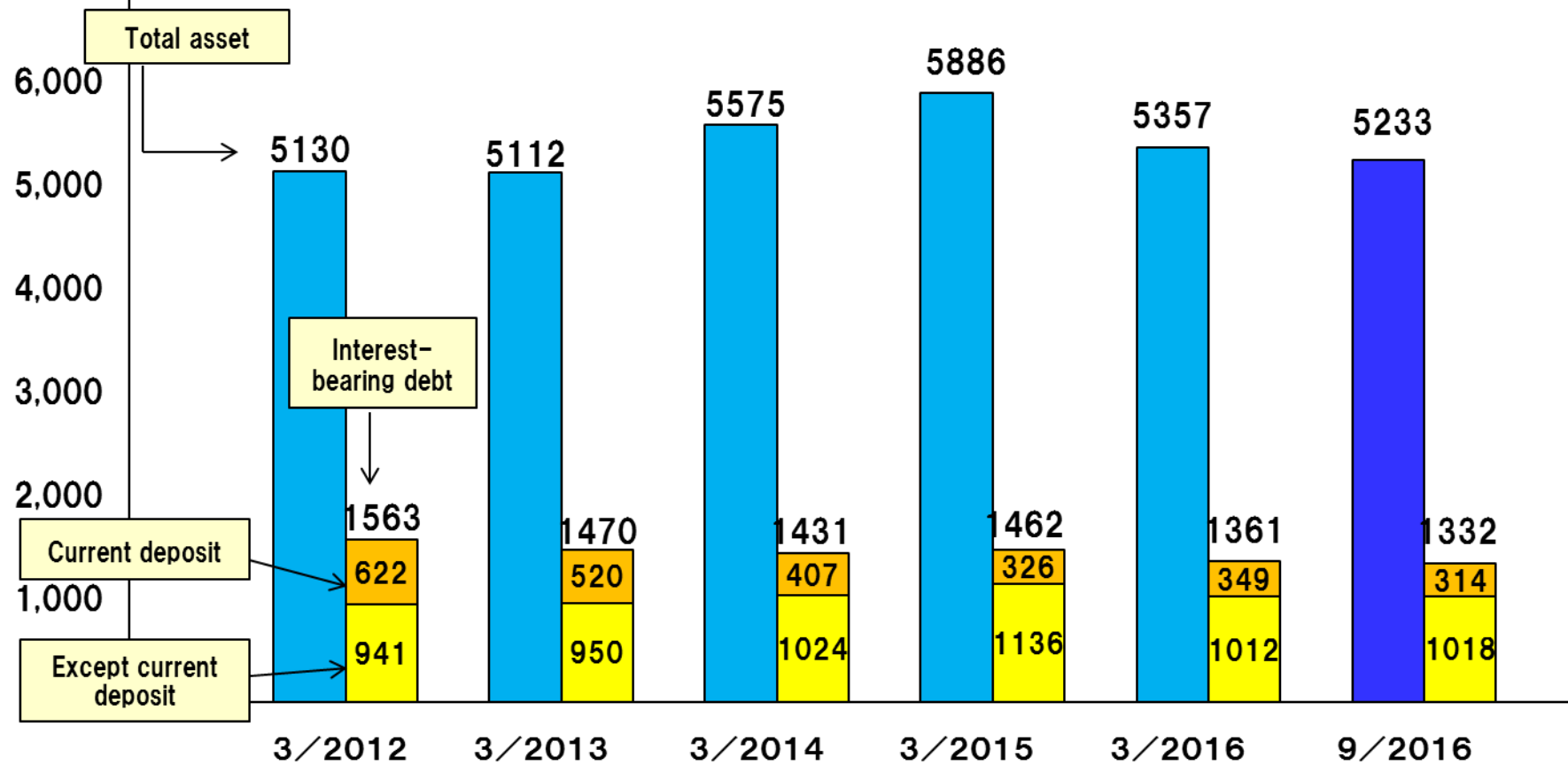
(¥100 mil.)

<p>FY2017 Interim results (4-9/2016) Ordinary income</p>	<p>90</p>
<p>Extraordinary income / loss</p>	<p>2</p>
<p>Income taxes and minority interests</p>	<p>▲38</p>
<p>FY2017 Interim results (4-9/2016) Net income (※)</p>	<p>54</p>

※: The quarterly net income that is attributable to stockholders of the parent company.

Total Assets, Interest-bearing Debt, D/E Ratio

(¥100 mil.)

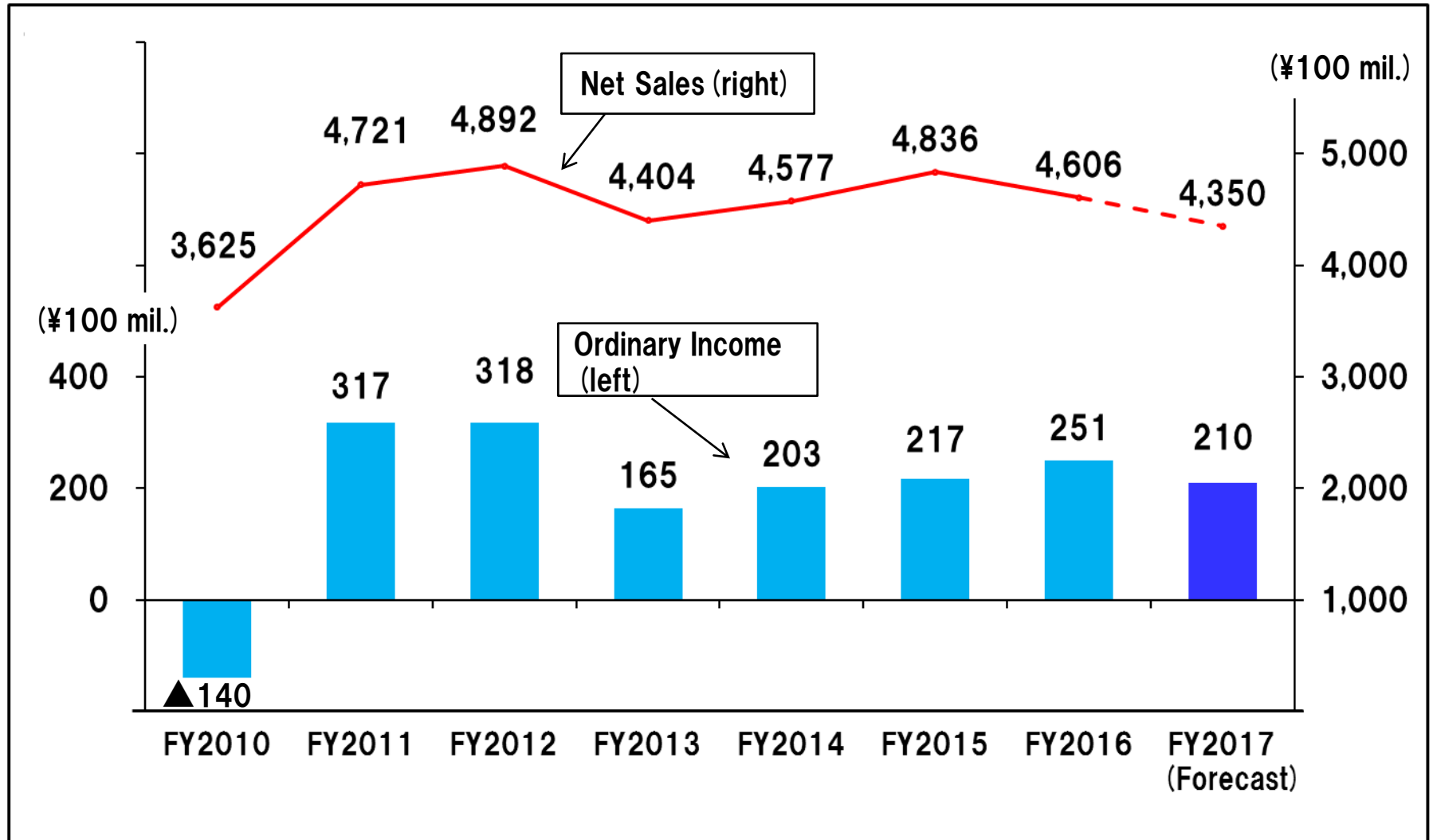


	3 / 2012	3 / 2013	3 / 2014	3 / 2015	3 / 2016	9 / 2016
ROA	6.3%	3.2%	3.8%	3.8%	4.5%	3.4%
D / E	0.79	0.69	0.62	0.57	0.58	0.58

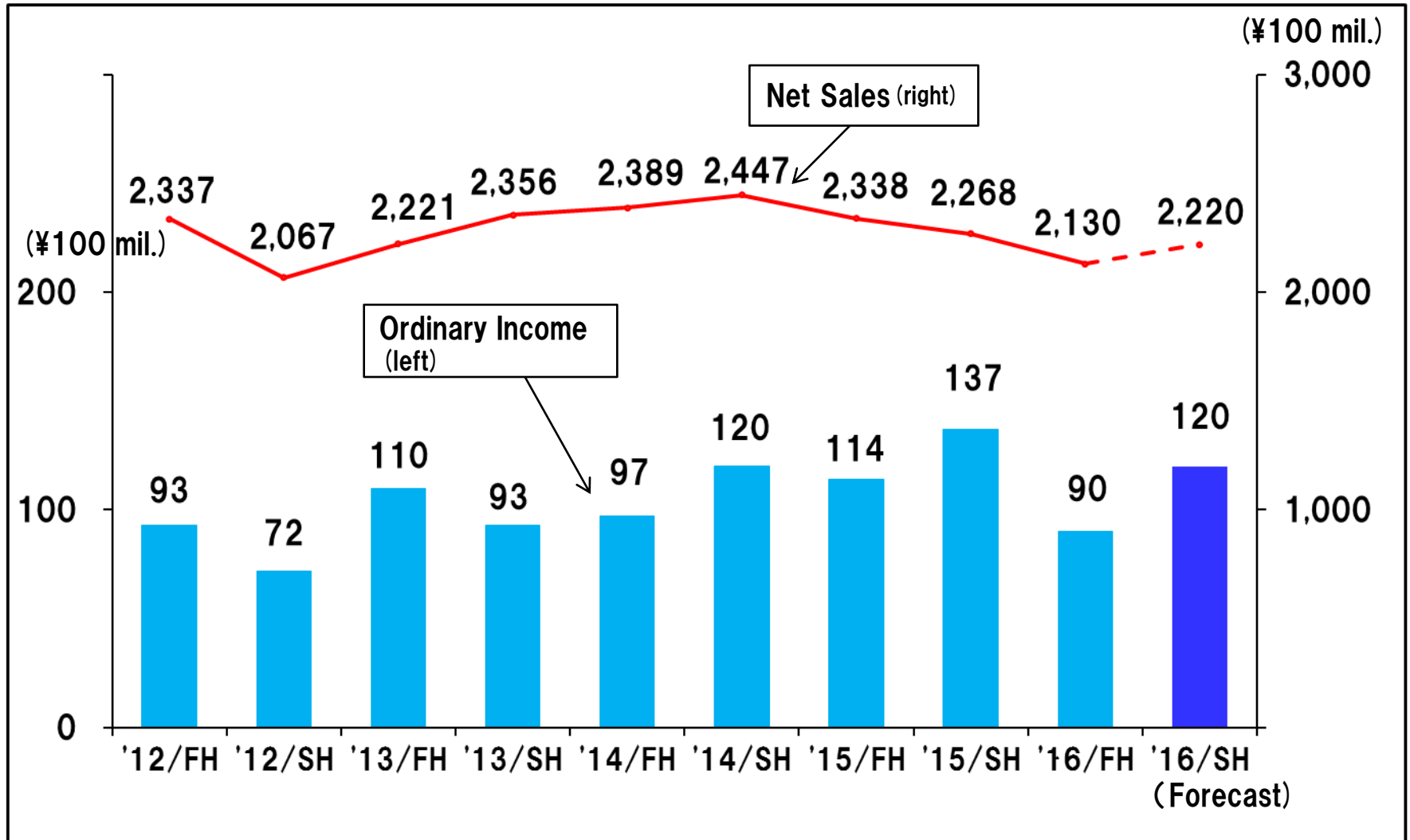
Plan for FY2017

(Apr.1 / 2016 – Mar.31 / 2017)

Changes in Net Sales & Ordinary Income (Forecast for FY2017)

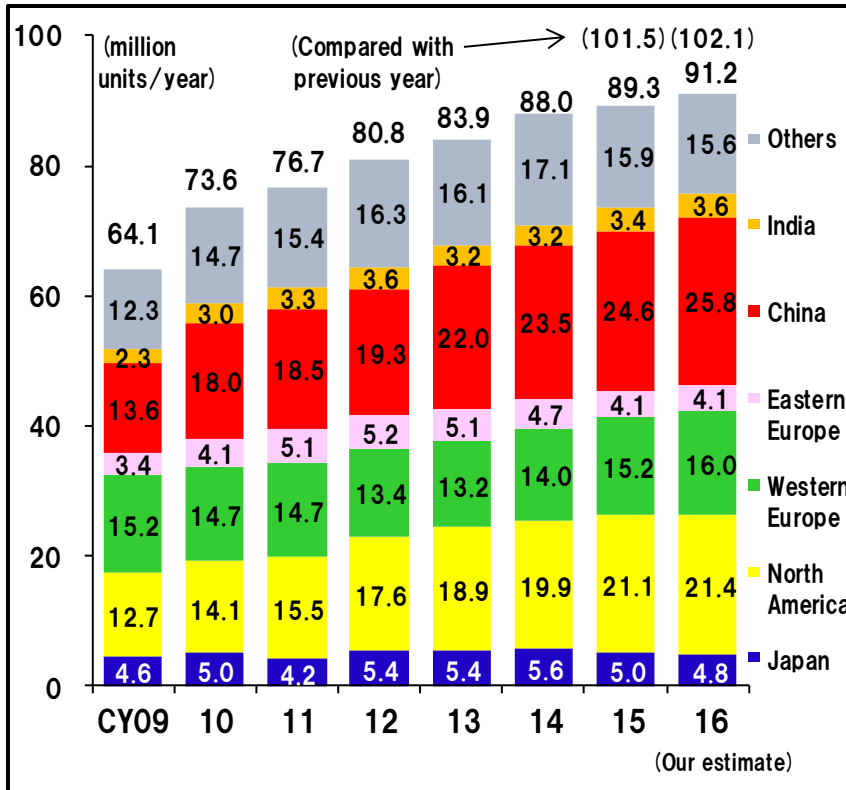


Changes in Net Sales & Ordinary Income (Interim)

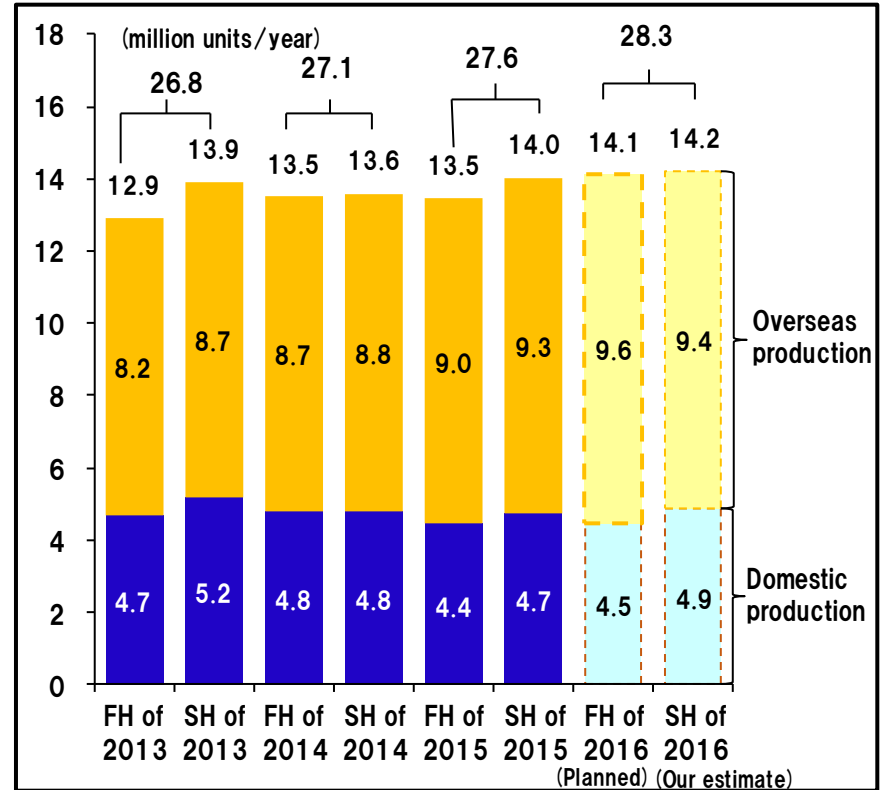


Automobile-related demand

<Estimated global demand for automobiles>



<Prospective car production by Japanese car manufacturers>



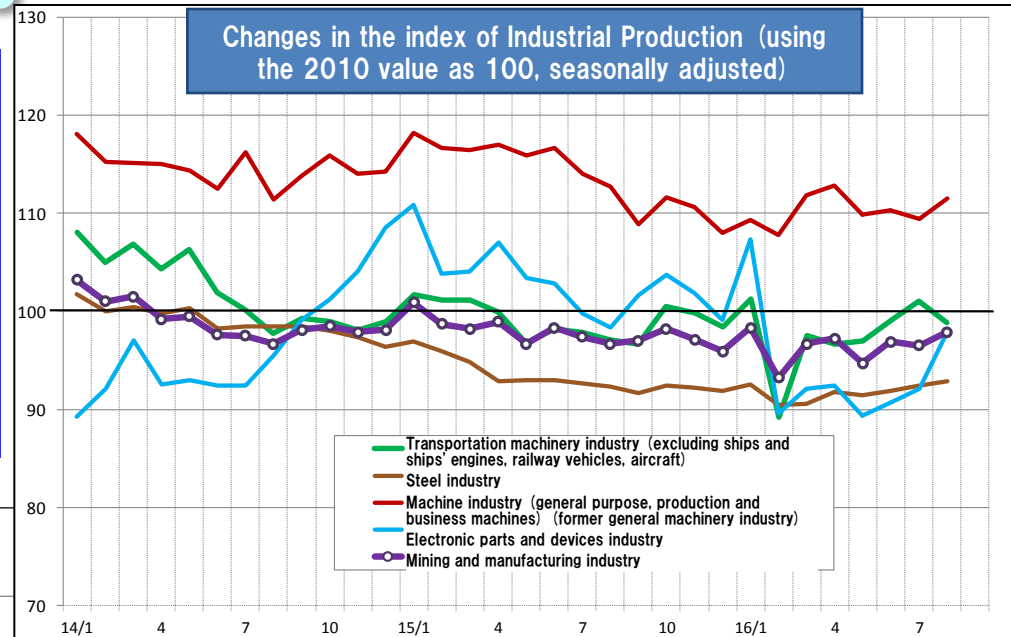
- Global demand: Overall growth is expected to be about 2 percent, because of increases in China, Western Europe, and other areas.
- Production by Japanese car manufacturers: A modest increase continues due to an increase in global demand.

Industrial machine-related demand

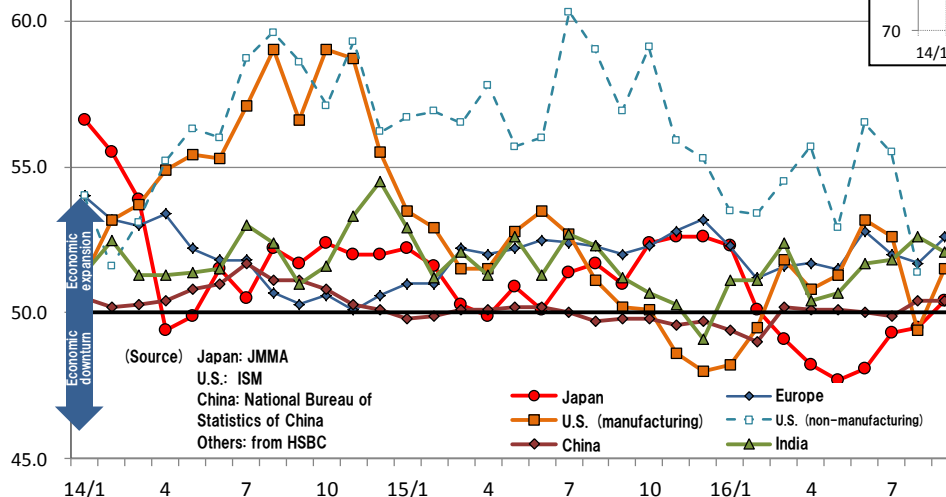
[Domestic market]

- Industrial production is tending to remain flat due to economic deceleration in emerging economies.

→ Demand for specialty steel in Japan is leveling off.



PMI (Purchasing Managers' Index) in major countries

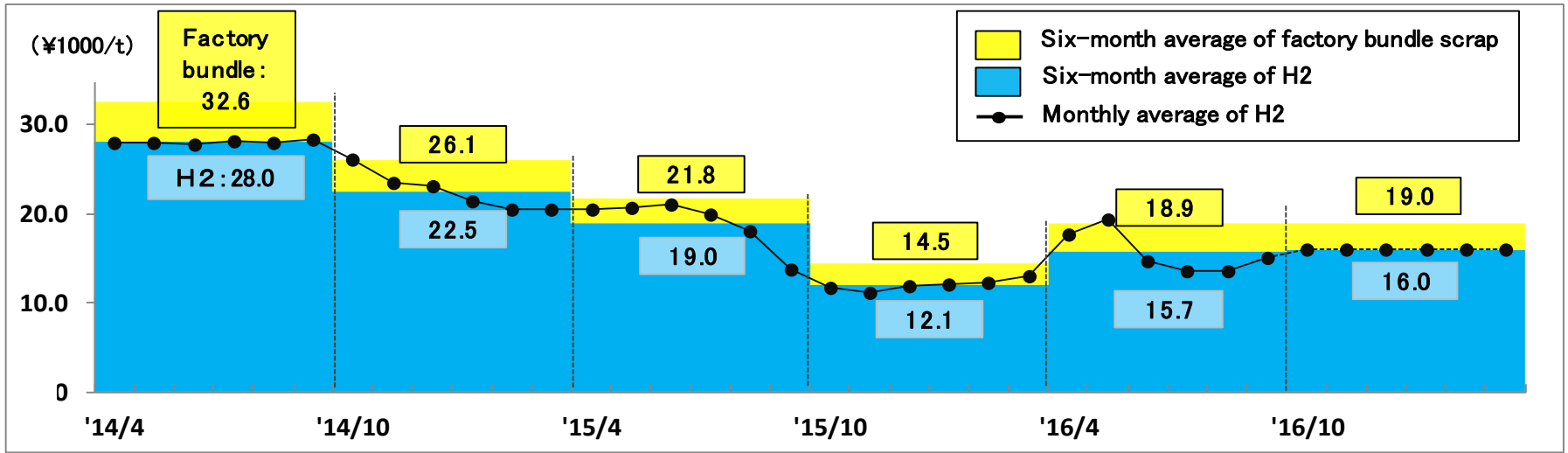


[Overseas markets]

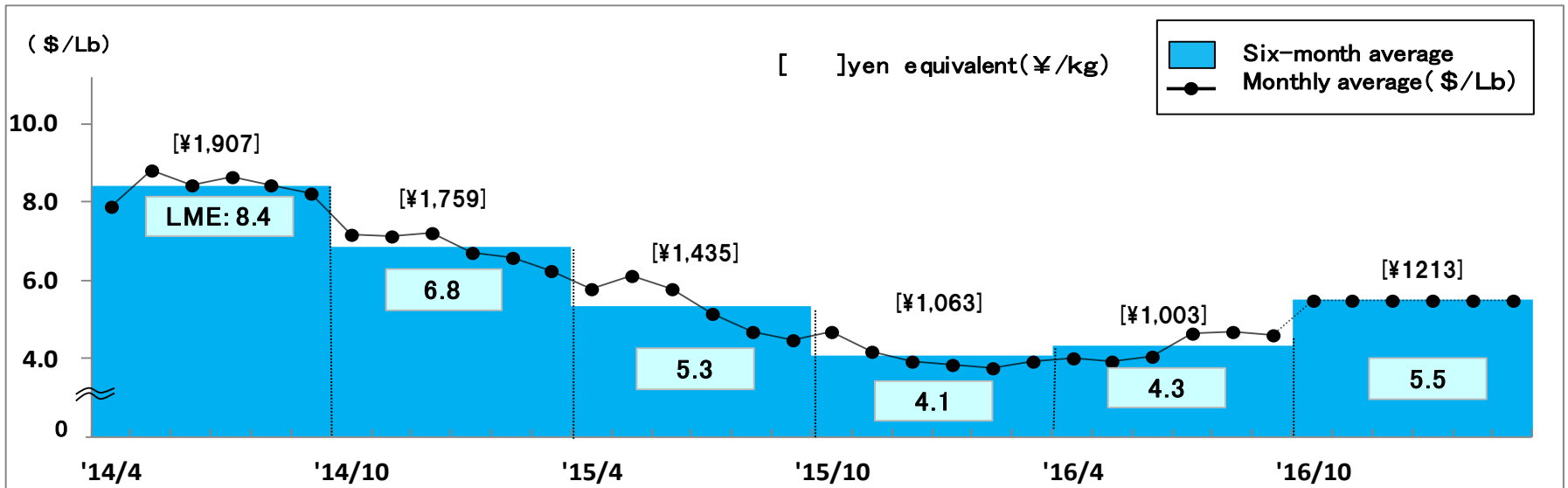
- The glut of Chinese steel is a structural problem faced by the steel industry and therefore it will take time to cope with it.
- The Chinese economy will gradually slow down.
- The trend toward a strong yen will continue.

→ The export environment is weak.

< H2 and Factory bundle scrap prices in Chubu area, Japan >



<Nickel price LME>



Premises of Profit Planning for FY2017 (Market Trend)

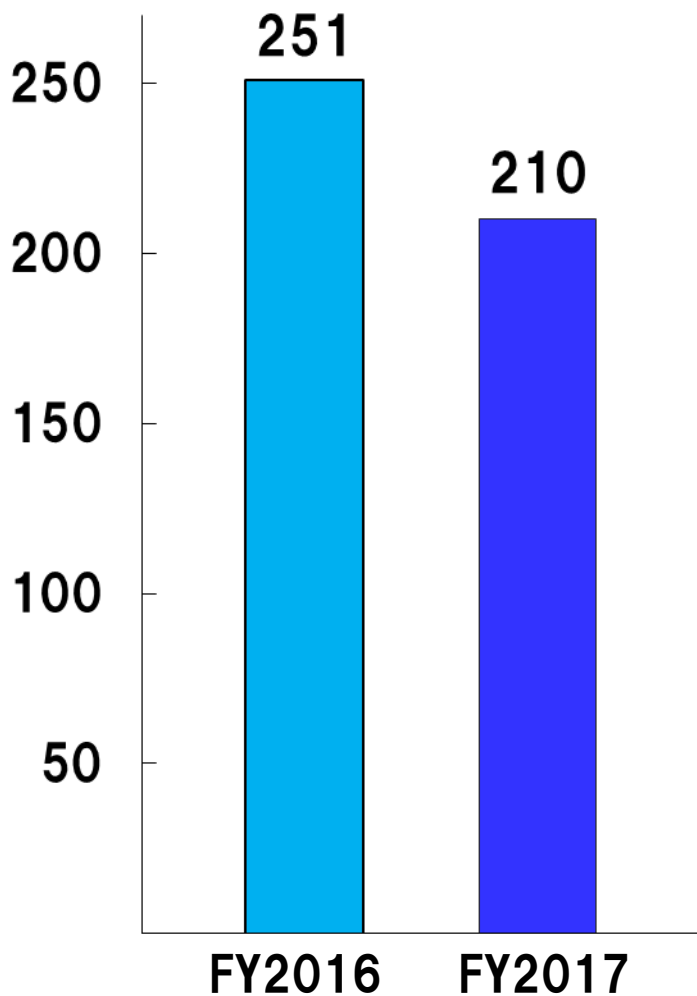


	UNIT	4-9/2016 Results (Difference with the original premise)	10/2016-3/2017 Premises of plan (Difference with the original premise)
Scrap steel Upper:H2 Lower:Factory bundle	¥thou./T	15.7 (-1.3) 18.9 (-1.1)	16.0 (-1.0) 19.0 (-1.0)
Nickel (LME)	\$/LB	4.3 (-0.2)	5.5 (+1.0)
Molybdenum (MW)	\$/LB	7.0 (+1.5)	7.5 (+2.0)
Crude oil (Dubai)	\$/B	43.5 (+3.5)	48.0 (+8.0)
Exchange rate (TTM)	¥/\$	105.3 (-4.7)	100.0 (-10.0)

FY2017 Changes in Ordinary Income (y/y)



(¥100 mil.)



(¥100 mil.)

FY2016 Ordinary Income		
Changes (y/y)	Operating Income / Loss	Fuel price
		Sales volume
		Sales price
		Sales mix
		Variable cost
		Fixed cost
		Subtotal
	Non-Operating income	
FY2017 Ordinary Income		

251	
/	+196
/	+18
-165	/
-37	/
/	+12
-58	/
-260	+226
-7	/
210 (-41)	

Net Sales & Operating Income by Segment(y/y)



(¥100 mil.)

		FY2016 Results (A)	FY2017 Forecast (B)	y/y basis (B) - (A)
Specialty Steel	Net Sales	1,705	1,587	-118
	Operating Income	75	51	-24
High Performance Materials & Magnetic Materials	Net Sales	1,553	1,430	-123
	Operating Income	123	147	24
Parts for Automobile & Industrial Equipment	Net Sales	997	970	-27
	Operating Income	13	▲ 16	-29
Engineering	Net Sales	261	255	-6
	Operating Income	21	14	-7
Trading & Service	Net Sales	90	108	18
	Operating Income	12	14	2
Total	Net Sales	4,606	4,350	-256
	Operating Income	244	210	-34

Former Net Sales of
Specialty steel

volume
(tons)

1,146 thou.t

1,176 thou.t

30 thou.t

Net Sales & Operating Income by Segment(Interim)

(¥100 mil.)

		FY2017		
		4-9/2016 Results	10/2016- 3/2017 Plan	Full year Plan
Specialty Steel	Net Sales	787	800	1,587
	Operating Income	26	25	51
High Performance Materials & Magnetic Materials	Net Sales	711	719	1,430
	Operating Income	75	72	147
Parts for Automobile & Industrial Equipment	Net Sales	467	503	970
	Operating Income	▲ 16	0	▲ 16
Engineering	Net Sales	115	140	255
	Operating Income	3	11	14
Trading & Service	Net Sales	50	58	108
	Operating Income	8	6	14
Total	Net Sales	2,130	2,220	4,350
	Operating Income	96	114	210

Former Net Sales of
Specialty steel

volume
(tons)

581 thou.t 595 thou.t 1,176 thou.t

(¥100 mil.)

FY2017 Ordinary income	210
Extraordinary income / loss	5
Income taxes and minority interest	▲80
FY2017 Net income (※)	135

※: The net income that is attributable to stockholders of the parent company.

Major Topics



Our 100th anniversary was celebrated in August 2016, and we took that occasion to revamp our **“Management Philosophy”** and **“Guidelines for Corporate Activities”**.

In addition, for the first time in our 100-year history we have adopted a **“group logo”**.

Under our new **“Management Philosophy”** and **“Guidelines for Corporate Activities”**, we are committed to further evolution and to promoting our sense of unity.

Pursuing the potential of materials To support our future

Aim High

- Stay a step ahead of the times with pioneer spirit.
- As professionals, see takes through to the end.

Sincere Action

- Consider other viewpoints and recognize diverse values and truths.
- Give stakeholders what they expect.

Personal Growth

- Tackle work with the desire to grow.
- Leverage new experiences for personal betterment.

Team Strengths

- Go beyond organization boundaries to bring together group knowledge.
- Accomplish takes through cooperation and quickness.

Open to Challenges

- Blaze new eras through bold thinking.
- Face difficulties with no fear of failure

DAIDO STEEL GROUP

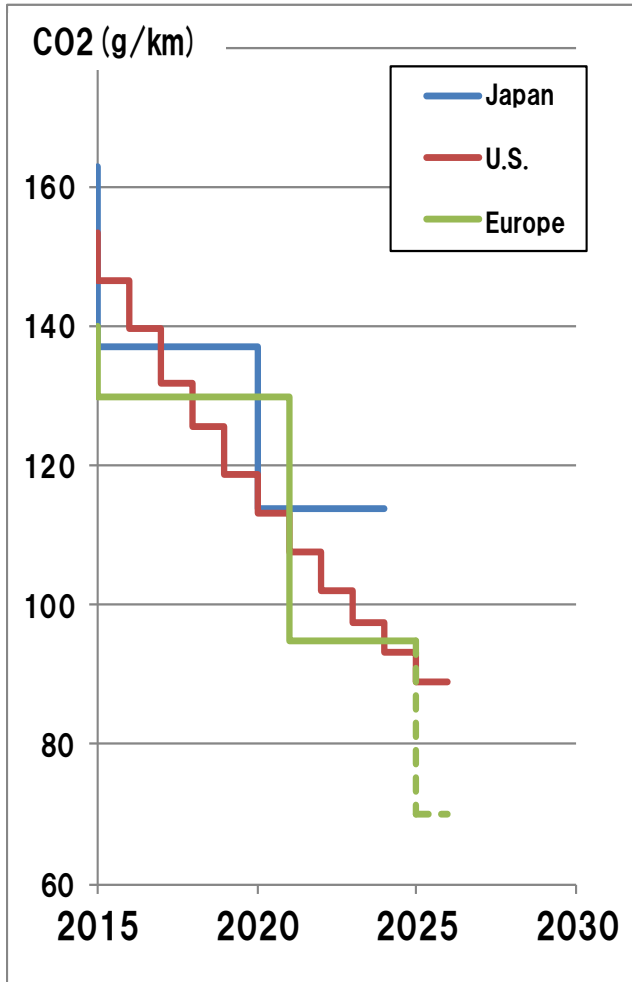
Beyond the Special

Our thoughts about our group logo

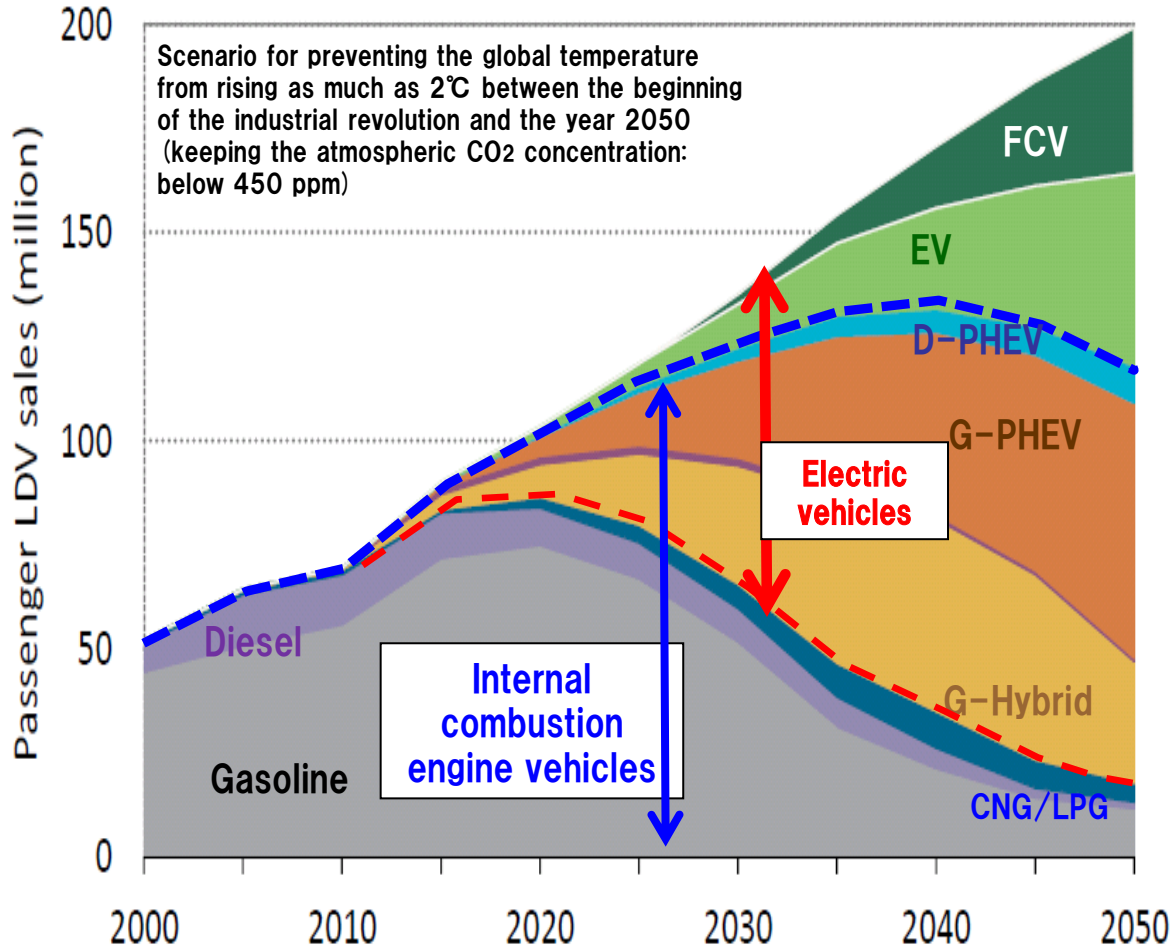
To attain our management philosophy "Pursuing the potential of materials to support our future", we must insure customer satisfaction, create a workplace that brings job satisfaction to all of the Group's employees, and earn the trust of our local communities. It will not be possible to take these steps and attain the philosophy unless our efforts reach "beyond expectations".

By adopting the slogan, "**Beyond the Special**", we show that Daido Steel Group intends to make the leap into the future as the integrated action of a single body.

CO₂ emission regulations



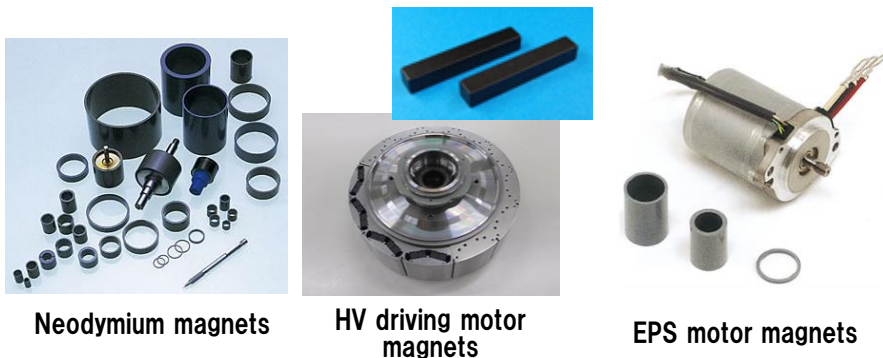
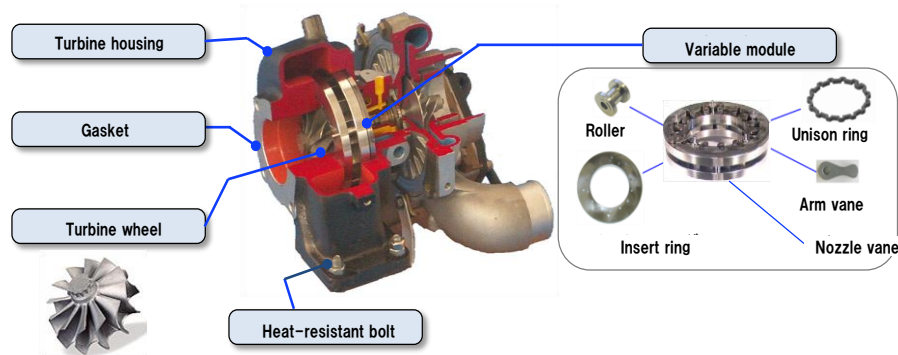
Forecast for changes in the power train system



Source: IEA/ETP (Energy Technology Perspectives) 2012, adapted by Daido

Technology to improve automobile fuel economy and related products

Technology to improve fuel economy	Related Daido products
Downsizing Use of turbochargers	Turbine wheel Turbine housing Gasket material, etc.
Electrification of the power train system	Magnets (no heavy rare-earth elements required)
Electrification of other components	EPS motor magnets Water-pump magnets, etc.
Lightening automobiles and raising the combustion temperature of fuels	Hollow valve Onboard sensor housing materials, etc.



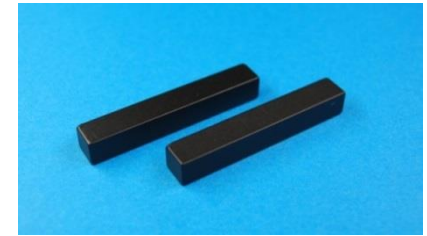
Focus on onboard applications (in view of the trend toward the electrification of automobile components, including the power train system).

Midterm objective: a profit increase of 1 billion yen as compared with 2014

Daido is the first company ever to succeed in the practical application of hot-deformed neodymium magnets (completely free of heavy rare-earth elements).

⇒ Adopted for the new Honda FREED.

Magnet completely free of heavy rare-earth elements

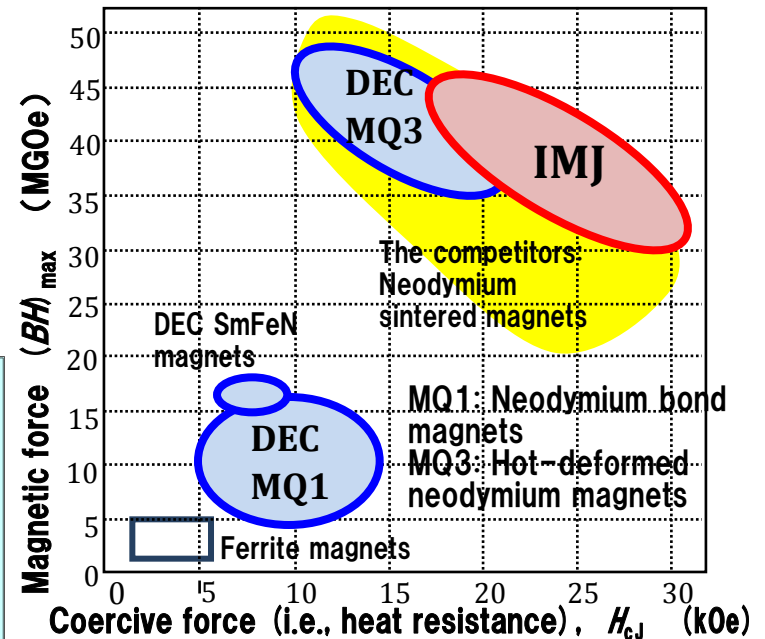


Daido Electronics Co., Ltd. (DEC)

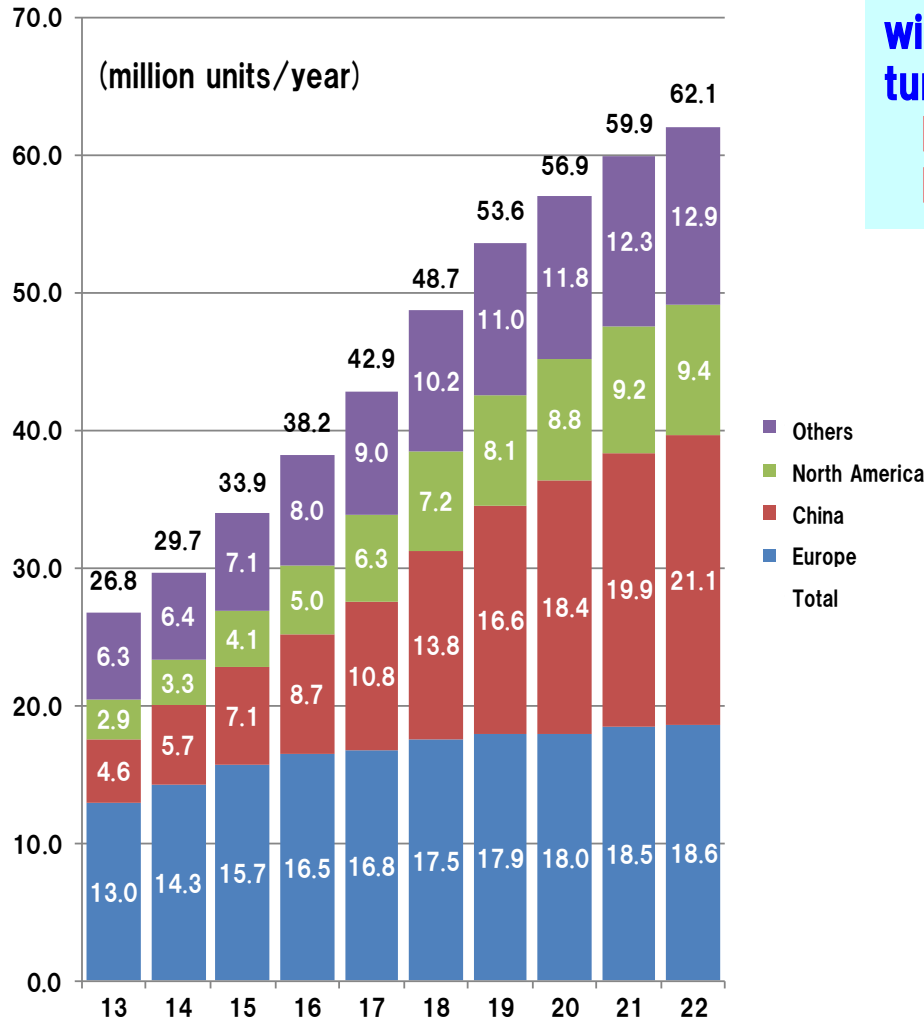
Intermetallics Japan Corporation (IMJ)

Two subsidiaries dealing with magnets are being merged (in Jan. 2017)

- ① Co-creation with customers
Unify separate operations to enhance our ability to provide total solutions
- ② Enhance our QCD competitiveness
Improve our management efficiency and strengthen the IMJ business.



[Turbocharger market trend]



(Adapted by us from IHS Automotive Co.'s data)

Increase production capacity to keep pace with an increase in demand for reduced-size turbochargers.

Midterm objective: a profit increase of 1 billion yen as compared with 2014

◆ Turbine wheels

Increase production capacity by about 1.5 times.

(Capacity increase is being completed in Feb. 2017)

◆ Turbine housings

Increase production capacity by about 1.2 times.

(The increase of the existing factory capacity is almost complete)

Increase production capacity still further (about 2.1 times the planned and nearly complete increases shown above).

(Construction of a new factory is being started in the second half of 2016 and is scheduled to be complete in Jan. 2018.)

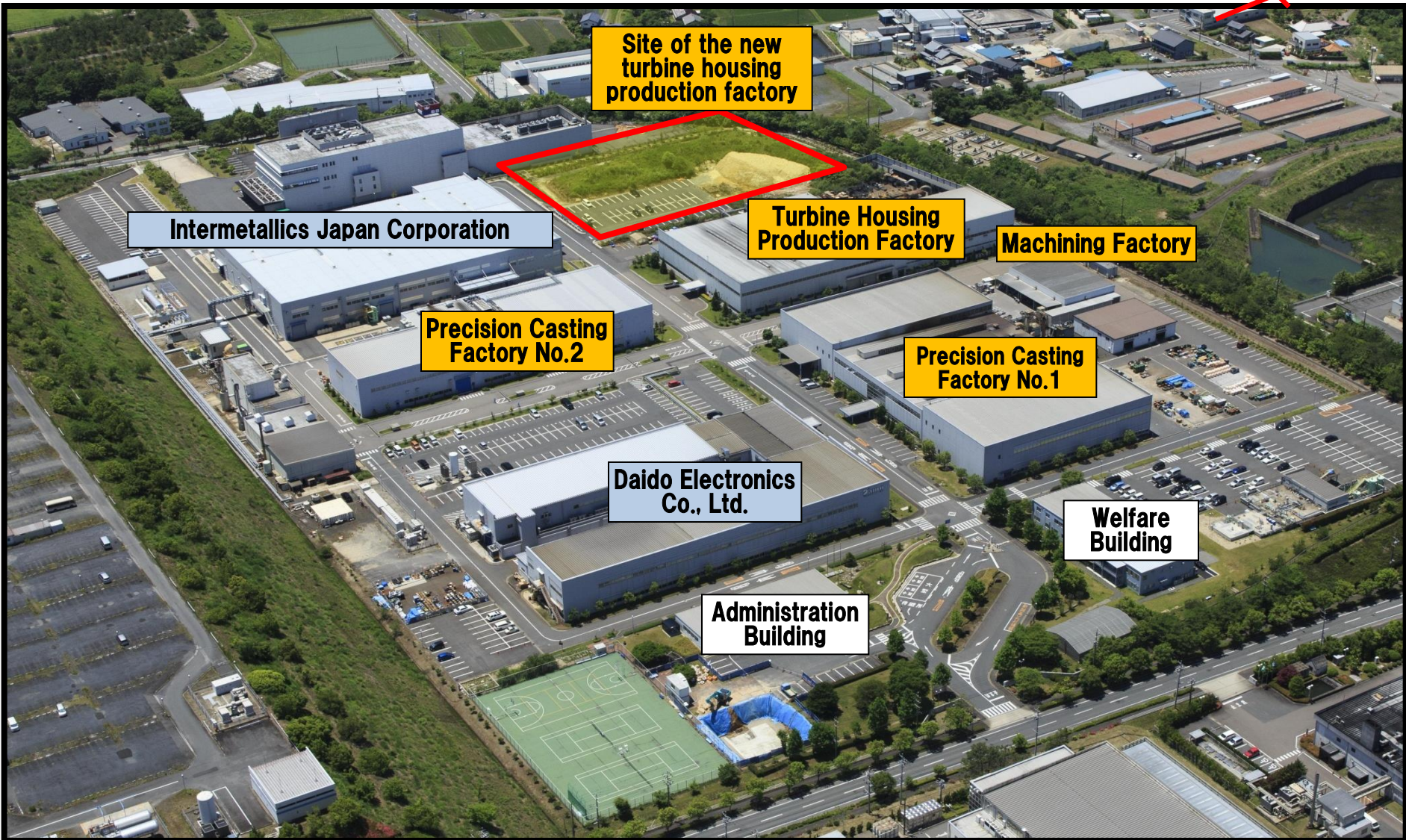
Domestic turbocharger component and magnet production factories (within our Nakatsugawa Techno Center)



Turbocharger component factories



Magnet factories



Chita Plant

- The installation plan for Chita Plant's first Electroslag Remelting (ESR) is progressing well toward completion in the fall of 2016.



Shibukawa Plant

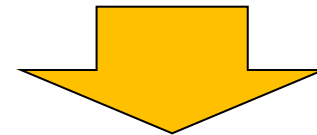
- The world largest-class vacuum induction melting furnace (25-t VIM)

Began operation in June 2016.



Daido Kogyo Co., Ltd.

- Daido Kogyo became a wholly-owned subsidiary through a stock swap in October 2016.
- Takes full advantage of our overseas locations and human resources
- Enhances our marketing capability
- Unites our turbocharger component, magnet and high-alloy knowledge and management resources into one powerful system.



Constructing an integrated business model ranging from product development to mass production will increase our overseas sales.

Continue capital investment in strategic businesses (Major investment projects)

<Upgrading our melting process capabilities>

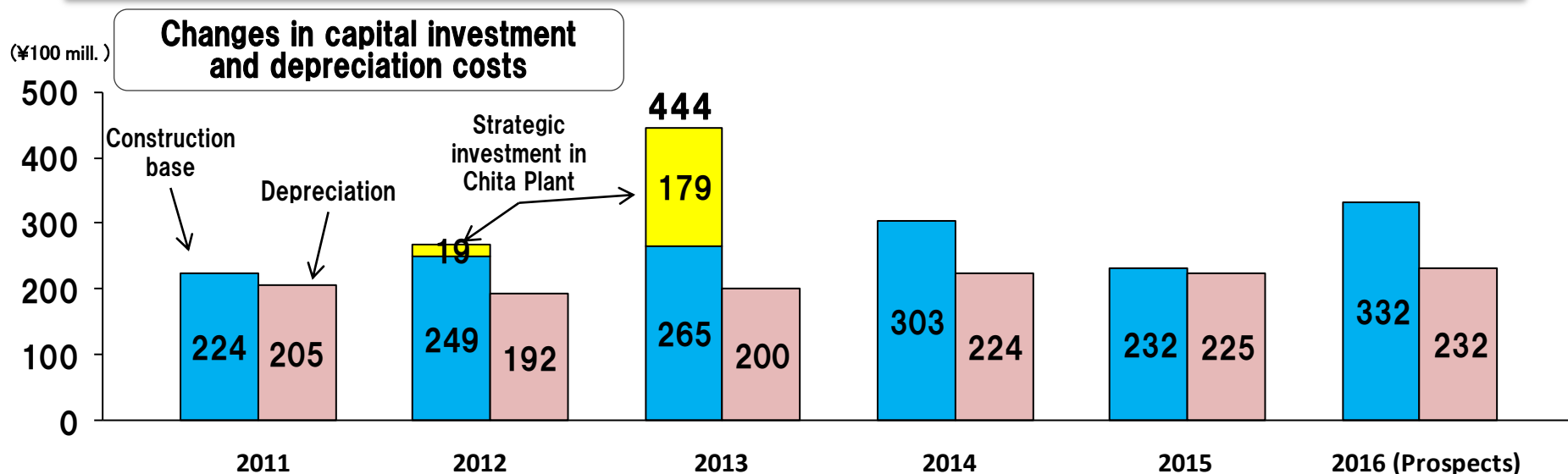
- Chita Plant: Installation of an electroslag re-melting (ESR) furnace.
- Shibukawa Plant: Installation of Large VIM (vacuum induction melting) furnace (25 tons)

<Expanding the businesses that have prospects for growth >

- Turbocharger components and engine valves

<Reducing energy costs>

- Installation of electric furnace ladle oxygen burner



FY2017 Dividend per share



	FY2016		FY2017	
	Interim	Year-end	Interim	Year-end
Ordinary income (¥100 mil.)	114	251	90	210
Net income (※) (¥100 mil.)	20	67	54	135
Dividend per share (¥/Share)	5.0	7.5	4.0	8.0
Payout ratio (%)	106.4	48.0	31.3	25.1

※: The net income that is attributable to stockholders of the parent company.

Fact Book

Fact Book Financial highlight



1. Financial highlight

Consolidation

(¥1 mil.)

	'11/3	'12/3	'13/3	'14/3	'15/3	'16/3	'11/9	'12/9	'13/9	'14/9	'15/9	'16/9
Net sales	472,062	489,154	440,428	457,731	483,633	460,577	241,308	233,724	222,123	238,917	233,832	213,010
Operating income	32,730	31,533	15,425	18,977	20,408	24,432	14,562	9,604	10,562	8,664	10,757	9,643
Ordinary income	31,726	31,762	16,475	20,287	21,729	25,108	14,226	9,304	11,033	9,670	11,431	9,023
Net income	23,003	22,717	10,983	12,616	10,886	6,746	8,383	5,507	6,771	4,116	2,037	5,363
R & D expenses	4,253	4,360	4,560	5,160	5,300	5,766	2,143	2,065	2,449	2,671	2,716	3,158
Capital investment (Plan)	18,900	39,700	25,400	26,400	20,600	28,300	11,200	10,200	10,700	10,900	16,100	15,800
Capital investment (Construction)	14,700	22,400	26,800	44,400	30,300	23,200	—	—	—	—	—	—
Depreciation	20,072	20,463	19,229	20,052	22,436	22,454	9,807	9,390	9,352	10,650	11,039	11,087
Financial account balance	▲982	▲744	▲362	28	719	949	▲367	▲268	▲136	396	541	432
Total assets	491,721	512,968	511,159	557,522	588,590	535,675	487,570	500,213	548,455	568,193	567,439	523,304
Equity	178,348	198,653	211,921	232,153	256,022	232,832	181,564	196,338	225,031	237,892	250,255	231,600
Interest-bearing debt	157,445	156,336	146,999	143,085	146,208	136,114	149,489	149,129	152,141	146,470	146,461	133,172
Pay roll number	10,272	10,365	10,447	10,709	10,855	11,036	10,657	10,587	10,827	10,927	11,126	11,574
ROA (%)	6.6	6.3	3.2	3.8	3.8	4.5	5.8	3.7	4.2	3.4	4.0	3.4
ROE (%)	13.6	12.1	5.4	5.7	4.5	2.8	9.3	5.6	6.2	3.5	1.6	4.6
Consolidated subsidiary number	32	33	32	33	34	36	33	32	33	33	35	35
(Equity method affiliate number is excluded from the above)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)	(6)
Ratio of the consolidated to the non-consolidated												
Net sales	1.6	1.6	1.6	1.6	1.6	1.6						
Ordinary income	1.7	1.7	1.8	1.9	1.8	1.6						
Net income	1.3	1.3	1.7	1.6	2.5	1.2						

*Long-term prepaid expenses are not included in the depreciation. Net income after 2015 belongs to stockholder of parent company.

Fact Book Net Sales & Operating Income by Segment



Consolidation

<New segment (From Apr.1st in 2012)>

		'12/3	'13/3	'14/3	'15/3	'16/3
Speciality Steel	Net Sales	1,950	1,694	1,841	1,891	1,705
	Operating Income	99	35	17	32	75
High Performance Materials & Magnetic Materials	Net Sales	1,646	1,368	1,435	1,618	1,553
	Operating Income	137	66	111	135	123
Parts for Automobile & Industrial Equipment	Net Sales	942	933	970	994	997
	Operating Income	49	34	38	10	13
Engineering	Net Sales	258	320	241	229	261
	Operating Income	18	8	11	17	21
Trading and Service	Net Sales	96	89	90	104	90
	Operating Income	12	11	13	10	12
Total	Net Sales	4,892	4,404	4,577	4,836	4,606
	Operating Income	315	154	190	204	244

(¥100 mil.)

'11/4-9	'11/10-3	'12/4-9	'12/10-3	'13/4-9	'13/10-3	'14/4-9	'14/10-3	'15/4-9	'15/10-3	'16/4-9
962	988	902	792	887	1,004	951	940	859	846	787
37	62	24	11	23	9	6	26	21	54	26
829	817	721	647	705	913	787	831	807	746	711
74	63	41	25	54	81	67	68	63	60	75
463	479	475	458	471	523	492	502	494	503	467
20	29	18	16	23	▲ 13	4	6	8	5	▲ 18
109	149	193	127	111	118	107	122	132	129	115
8	10	6	2	▲ 1	18	3	14	10	11	3
50	46	46	43	47	57	52	52	46	44	50
7	5	7	4	7	3	7	3	6	6	8
2,413	2,479	2,337	2,067	2,221	2,615	2,389	2,447	2,338	2,268	2,130
146	169	96	58	106	98	87	117	108	136	96

<Former segment>

		'08/3	'09/3	'10/3	'11/3	'12/3
Speciality Steel	Net Sales	3,296	3,069	2,070	2,869	2,938
	Operating Income	114	8	▲ 108	210	211
Electronic & Magnetic Materials	Net Sales	792	647	347	399	426
	Operating Income	58	▲ 6	▲ 33	18	15
Parts for Automobile & Industrial Equipment	Net Sales	1,159	1,041	777	1,025	1,073
	Operating Income	134	46	▲ 3	65	53
Engineering	Net Sales	411	366	261	238	258
	Operating Income	29	27	20	16	18
New Materials	Net Sales	156	104	68	96	101
	Operating Income	35	4	▲ 27	6	6
Trading & Service	Net Sales	100	100	102	94	96
	Operating Income	14	12	10	12	12
Total	Net Sales	5,914	5,327	3,625	4,721	4,892
	Operating Income	384	91	▲ 141	327	315

07/4-9	07/10-3	'08/4-9	'08/10-3	'09/4-9	'09/10-3	'10/4-9	'10/10-3	'11/4-9	'11/10-3
1,574	1,722	1,906	1,163	857	1,213	1,404	1,465	1,464	1,474
35	79	44	▲ 36	▲ 128	20	106	104	96	115
395	397	385	262	149	198	192	207	213	213
32	26	19	▲ 25	▲ 18	▲ 15	11	7	10	5
572	587	607	434	352	425	499	526	531	542
56	78	47	▲ 1	▲ 23	20	32	33	23	30
171	240	171	195	150	111	108	130	109	149
8	21	10	17	13	7	8	8	8	10
79	77	64	40	30	38	46	50	46	55
17	18	9	▲ 5	▲ 20	▲ 7	0	6	2	4
54	46	53	47	61	41	46	48	50	46
9	5	7	5	6	4	6	6	7	5
2,845	3,069	3,186	2,141	1,599	2,026	2,295	2,426	2,413	2,479
157	227	136	▲ 45	▲ 170	29	163	164	146	169

※2010/3, 2009/4-9, 2009/10-3: We have reclassified some proven display, Segment of 「Electronic & Magnetic Materials」 and 「Automobile & Industrial」

Fact Book List of consolidated companies ①



Segment	Company	Business Contents
Specialty steel	Daido PDM (Thailand) Co., Ltd.	Heat treatment, processing, sales of die products / Sales of die materials (in Thailand)
	Tienwen Steel Co., Ltd.	Heat treatment, processing, sales of die products / Sales of die materials (in Taiwan)
	Daido Die & Mold Solutions Co., Ltd.	Sales of tool steel / Production and sales of die products and finished tool / heat-treatment of metal
	Daido Amistar(M) SDN. BHD.	Processing, sales of die products / Sales of die materials (in Malaysia)
	Dadio Amistar(S) PTE Ltd.	Processing, sales of die products / Sales of die materials (in Singapore)
	Daido Shizai Service Co., Ltd.	Sales of materials for production
	Daido EcoMet Co., Ltd.	Development, production, sales of indirect materials for steel-making / recycling of waste and by-products from steel-making-process
	Daido Technica Co., Ltd.	Seam-removing, maintenance, processing of steel
	Riken Seiko Co., Ltd.	* Production and sales of Specialty steel secondary products (shaft bearing), cutting tool and machine tool
	Tohoku Steel Co., Ltd.	* Production and sales of specialty steel secondary products / heat-treatment of metal
	Maruta Transport Co., Ltd.	* Transportation and warehousing business
	Sakurai Kosan Co., Ltd.	* Heat treatment works, surface treatment
High Performance Materials & Magnetic Materials	Izumi Electric Industries Co., Ltd.	* Design and construction of electric work / Design and production of power distribution board
	Kawaichi Sangyo Co., Ltd.	* Transportation and warehousing business
	Nippon Seisen Co., Ltd.	Production and sales of stainless steel wire, metallic fiber
	THAI SEISEN Co., Ltd.	Production and sales of stainless steel wire
	Daido Electronics Co., Ltd.	Production, processing and sales of magnetic materials and electronic device parts
	Daido Electronics (Suzhou) Co., Ltd.	Production, processing and sales of magnetic materials and electronic device parts (in China)
	Daido Electronics (Thailand) Co., Ltd.	Production, processing and sales of magnetic materials and electronic device parts (in Thailand)
	Shimomura Tokushu Seiko Co., Ltd.	Drawing of free-cutting steel & stainless steel / Production and sales of grinding processed products
INTER METALICS JAPAN CORP.	Production and sales of neodymium iron boron (NdFeB) sintered magnets	
Nissei Seiko Co., Ltd.	Production and sales of screw, bolt and cold-forging parts for automobile	

Fact Book List of consolidated companies ②

Segment	Company	Business Contents
Automobile & Industrial parts	Daido Castings Co., Ltd.	Production and sales of casting, precise casting, manganese rail
	Fuji OOZX Inc.	Production and sales of engine valve
	FUJI VALVE (GUANGDONG) CORPORATION	Production and sales of engine valve(in China)
	Japan Drop Forge Co., Ltd.	Production and sales of die forging
	Toyo Sangyo Co., Ltd.	Production and sales of die forging
	Daido Star Techno Co., Ltd.	Seam-removing, maintenance, device processing of steel and forging
	Daido Precision Industries Ltd.	Production and sales of processing parts for compressor, power transmission, base-isolation device
	Ohio Star Forge Co.	Production and sales of precise forging (in U.S.)
Engineering	Daido Machinery Ltd.	Production and sales of machine tool / Installation, maintenance and repair of machine equipment
	Daido Environment Engineering Co., Ltd.	Maintenance and repair of environment device
	Daido Plant Industries Co., Ltd.	Design, production, sales of industrial furnace, facility equipment and ancillary facility
Trading & Service	Daido Kogyo Co., Ltd.	Trading company specializing in specialty steel, equipment, steel-making materials
	Daido Life Service Co., Ltd.	Dealing and subdivision of real estate / Management of welfare provision / Insurance agent travel agent, printing
	Daido Steel (Shanghai) Co., Ltd.	Export & import of DAIDO group products / Group's front company for China (in China)
	Kisokomakogen Kankokaihatsu Co., Ltd.	Management of golf course / management of land for vacation house / minor water project
	Daido Bunseki Research, Inc.	Analysis, research, consulting regarding iron, steel, cast metal, ceramics
	Star Info Tech Co., Ltd.	Planning, design, development, maintenance of information system / Development and sale of software
	Life Support., Ltd.	Cleaning, security, food-service operating, management of facility, tree-planting, labor dispatch service
	Daido Steel(America)Inc.	Export & import of DAIDO group products / Group's front company for U.S. (in U.S.)

(Note)

Figures such as the business forecasts described in this document are based on specific assumptions which are predictable under the present state.

However, changes in circumstances could lead to different business outcomes, so blind reliance on this data as decision criterion is not recommended.

Also predicted figures can be changed in the future without prior notice. All use of this document is at the volition and discretion of the user. Please be aware that our company shall not assume any responsibility for the results of using the information in this document.